

Presented by



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Community-Led Planning for Equitable, Responsive Services

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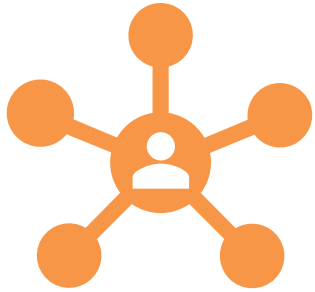
co/lab capacity

Topics

Why community-led planning?
What is community-led planning?
12 ways to build capacity
Application in your library



Why community-led planning?



EDISJ

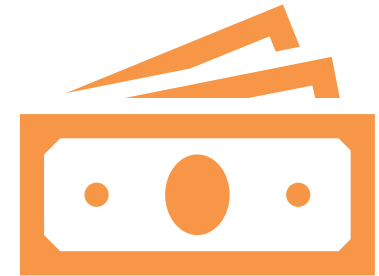
*Equity, Diversity, Inclusion
and Social Justice*



Relevance



Relationships



Capacity



What is community-led planning?

THE DESSERT SPECTRUM OF PUBLIC PARTICIPATION Developed by Hennepin County Library Staff *With Apologies to IAP2				
Inform	Consult	Involve	Collaborate	Empower
We are having cherry pie for dessert.	I am thinking about bringing chocolate chip cookies for dessert. Is that ok? What do you think?	Do you want a healthy or decadent dessert? Decadent. Do you want it to be sweet or savory? Sweet. Should it be hot, room temp or cold? Room temp. Do you prefer a pastry, baked good, or custardy type dessert? Custardy. Ok, how about flan?	Let's discuss and decide together what to have for dessert. Maybe even shop or bake together.	Whatever you decide you want for dessert, we will have. Maybe I'll even give you the money to get or bake it. Or maybe you just have the responsibility to bring dessert.

Source: [Make, Do Share, Kitsap Regional Library](#)



What is community-led planning?

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Community-Led Capacity Building (CoLaB) Change Model



Inspiration

Planting the seeds for
success



Transformation


Deeply embedded
processes and
characteristics
of the organization



Transaction

Day-to-day operations




- 
- A close-up photograph of a hand planting a small, light-colored seed into dark, rich soil. The hand is positioned on the right side of the frame, with the thumb and index finger holding the seed. The soil is dark brown and appears moist. In the background, there are blurred green plants, suggesting a garden or field setting. The overall scene is well-lit, with natural light highlighting the textures of the skin and soil.
1. Prioritize and be accountable for DEI
 2. Educate on concepts, not procedures
 3. Connect to core values and community goals

Inspirational Change

Planting the seeds for success




- 
1. Foster growth mindset
 2. Develop psychological safety for inclusion and innovation
 3. Make time for reflection
 4. Hire & train for interpersonal skills and cultural humility
 5. Connect prior experience
 6. Build community knowledge through relationships

Transformational Change

*Deeply embedded processes and characteristics
of the organization*



- 
- A hand with pink nail polish holds a green watering can, pouring water onto a cluster of yellow flowers. The background is a blurred garden scene with green foliage and red mulch.
1. Provide time, autonomy, and flexibility for relationship-building
 2. Empower everyone in the organization
 3. Measure what matters

Transactional Change

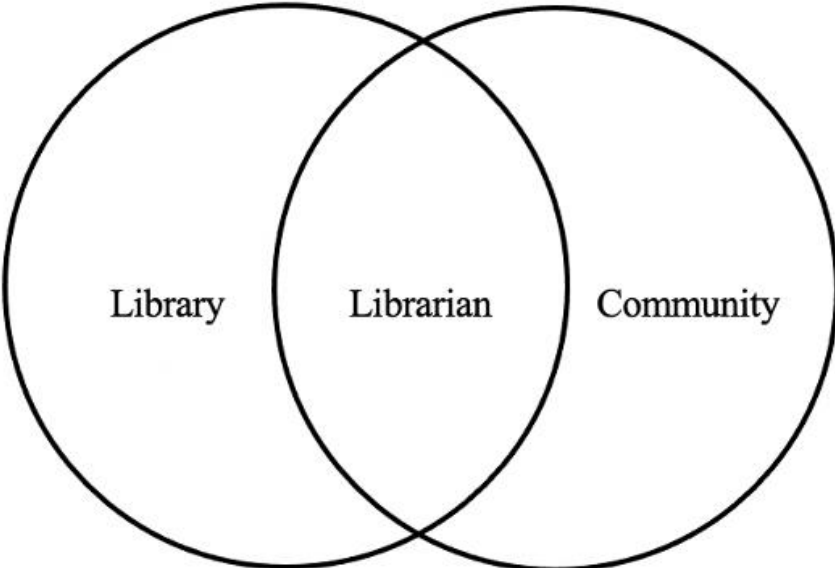
Day-to-Day Operational Changes



**But I don't have the
[time, money, support, etc] ...**

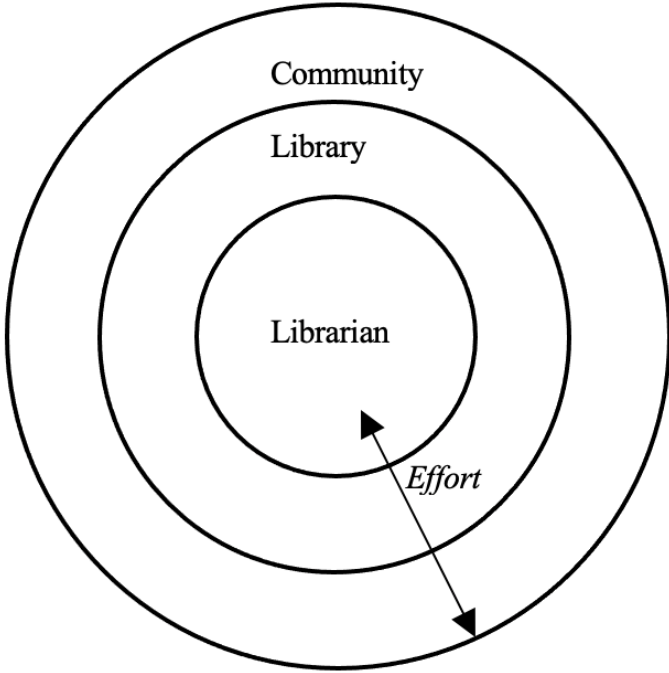


CLP builds capacity!



← Effort →

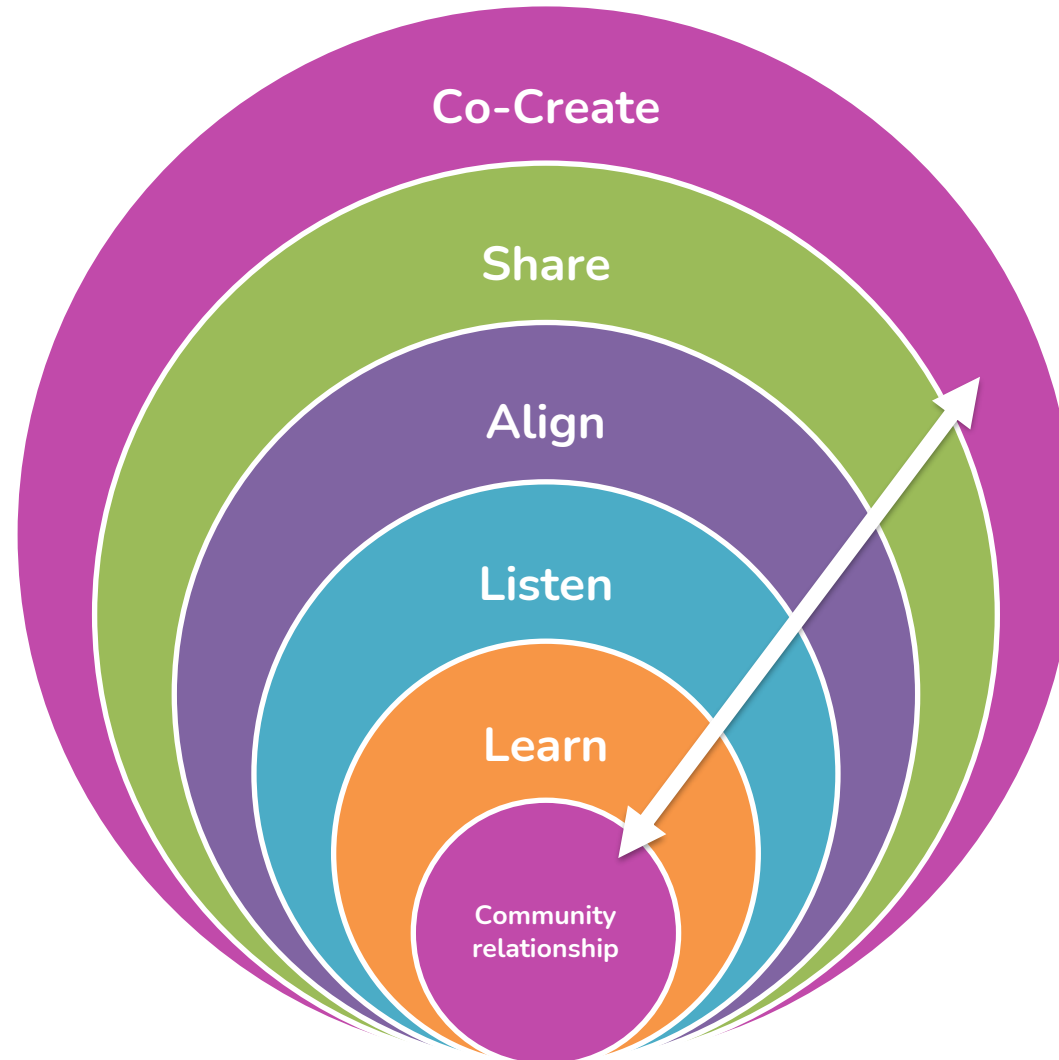
Low Capacity



High Capacity



What does this look like in the real world?



Example: Teen Program

Community relationships

- Form a teen advisory board

Learn

- School district data

Listen

- Ask the TAB
- Still asset-based!

Align

- What do the teens care about and want to do?
- Where does that intersect with the library's mission and resources?

Share

- Establish some options for teen programs.

Co-Create

- Teens decide on the goals of the event
- Teens plan the event, with library support



Example: Strategic Plan

Community relationships

- Go to meetings
- Join coalitions
- Show up

Learn

- Demographics
- Published info
- Asset mapping

Listen

- Community conversations
- Surveys
- Asset-based!

Align

- What did you hear?
- Where does it intersect with your mission and resources?

Share

- **Go back to your partners!**
- Tell them what you heard and how it aligns.

Co-Create

- What does success look like?
- What actions should you take?



Example: Community Creators

Community relationships

- Build relationships in the Spanish-speaking community.

Learn

- Demographics, community reports, best practices

Listen

- Put out a community call for program proposals
- Help underserved groups apply successfully

Align

- Select programs to support
- Guide the community group through creating an awesome program!

Share

- Spread the word!

Co-Create

- Community group decides on the goals of the event
- Community group plans the event, with library support



Building authentic relationships with excluded communities

- Start with relationships and respect.
- What are their goals?
- What are their strengths and gifts?
- What resources can the library contribute to their efforts?

Commit to sustaining the relationship.



Further Reading

Books

Twelve Steps to a Community-Led Library by Audrey Barbakoff (forthcoming 2023)

Ask, listen, empower: Grounding your library work in community engagement by Fournier & Ostman

Developing Community-Led Public Libraries: Evidence from the UK and Canada by Pateman & Williment

Tools

Working Together Project. [Community-led libraries toolkit](#).

Edmonton Public Library. [EPL community-led toolkit](#).

IDEO. [Design thinking for libraries](#).

Aspen Institute. [Rising to the challenge: Re-envisioning public libraries](#).

University of Kansas. [Community Tool Box](#).

Co/Lab Capacity Community Engagement newsletter: www.colabcapacity.com



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