

Webinar Series: Evaluating and Sharing Your Library's Impact

Part 1:
April 24



Kara Reuter

*User-centered
Assessment:
Leveraging What
You Know and
Filling in the Gaps*

Part 2:
August 14



Linda
Hofschire

*Digging into
Assessment Data:
Tips, Tricks, and
Tools of the Trade*

Part 3:
October 3



Melissa
Bowles-Terry

*Take Action: Using
and Presenting
Research Findings
to Make Your Case*

For more information: <https://www.webjunction.org/news/webjunction/webinar-series-research-assessment.html>



Series Learner Guide

Webinar Series: Evaluating and Sharing Your Library's Impact Learner Guide

<https://www.webjunction.org/news/webjunction/webinar-series-research-assessment.html>

Series Description: Ensure your library is exceeding expectations by using evidence-based research series on user-centered assessment and supported proof.

Bringing together research and practical application of creating assessments that provide the need for an effective assessment to teach you to evaluate your program evolving needs of your patrons and community.

What are your goals for participation?

Personal Goals

Team Goals

Part 1: User-centered Assessment

Whether you're trying to decide how much space, formal assessment tools can be used, assessments are more effective than informal. Learn how to use what you already have, still need, and how to formulate a plan.

Reflections on Informal Assessment

Consider or discuss examples of research or programs that were observed. Did you feel there were changes with library users and potential users available to support your decision?

Part 2: Digging into Assessment Data: Tips, Tricks, and Tools of the Trade

You know what you want to know and how to ask the right questions. Now what? This session will delve into assessment tools and data collection methods best for your questions. You also will learn how to analyze library data. Don't worry if using qualitative and quantitative insight you need to use both with confidence.

Assessment tools/data collection methods

Has your library used any of the following methods for assessment? List the benefits or drawbacks of each. Each method is linked to [Collection Method Resources](#) at the end of this learner guide.

- [Surveys](#)
- [Individual Interviews](#)
- [Focus Group Interviews](#)
- [Structured Observations](#)
- [Ethnographic Research](#) (e.g. [mappings](#), [diaries](#), [photos](#))
- [Analytics](#)
- [Experimental Design](#) (with control groups)
- [Usability Testing](#)
- Other

Part 3: Take Action: Using and Presenting Research Findings to Make Your Case

You've formulated the hard question/s. You've collected your data. What stories do your findings tell, and what do they suggest? This final session explores how to present findings to your library's key stakeholders and decision-makers in a compelling way, and how to turn those findings into action that benefits your patrons.

Developing Strategic Initiatives

Now that you have user-centered data to inform your decisions, develop strategic initiatives and action plans to meet your users' needs. Check the boxes below for all the areas that could be impacted by changes made, using your meaningful research findings. Circle the areas to prioritize for your planning.

- ☐ instruction or program
- ☐ reference
- ☐ educational role
- ☐ space, physical
- ☐ discovery: institutional web, resource guides
- ☐ collections
- ☐ personnel
- ☐ scholarly communications
- ☐ other:

Stakeholder Priorities

List three of your library's stakeholders and identify some of their priorities, what measures do you think would be most meaningful to them, potential users, staff, the public, a board member, management, etc.

Stakeholder 1:

Priority:

Meaningful data:

Resources Section

Existing Data Sources

Public Libraries

Academic Libraries

Special Libraries

[Options and Support of Public Libraries in 2018](#)

[Residents: Facets of Online Engagement](#)

[The State of Digitization in US Public and State](#)

[Local Visitors and Residents: Facets of Online](#)

[JCLC Literature Analysis Dashboard](#)
and [blog](#)

[10 Essential Areas to Research \(ACRL\)](#)

[Student Success \(ACRL\)](#)

[Libraries Survey \(ALS\) data](#)

Use alone or with others to apply what you're learning between sessions. 13 pages of questions, activities, and resources. Customizable to meet your team's needs!

Themes

Partnership

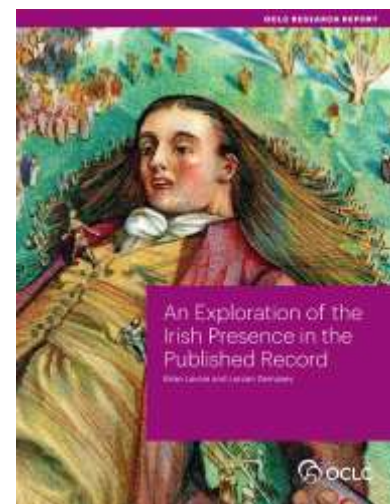
People

News & Events

Publications

Grants & Awards

- **Research** devoted exclusively to the challenges facing libraries and archives
- **Research Library Partnership** includes working groups to **collaborate with institutions** on research and issues
- **Lifelong learning** from WebJunction, for all library staff and volunteers
- All connected through a **global network** of 16,000+ member libraries
- **Global and Regional Councils** bring worldwide viewpoints together, informing and guiding the cooperative from their unique perspective.



Research Library Partnership: Library Assessment Interest Group

- The OCLC Research Library Partnership invites librarians at [partner](#) institutions to participate in a new Library Assessment Interest Group, beginning in April 2018.
- This interest group will accompany and extend the Webinar Series: Evaluating and Sharing Your Library's Impact





Lynn Silipigni Connaway

**Senior Research Scientist and
Director of User Research, OCLC Research**

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@LynnConnaway

[Themes](#)
[Partnership](#)
[People](#)
[News & Events](#)
[Publications](#)
[Grants & Awards](#)

User Studies

Libraries are impacted by the ways in which individuals engage with technology; how they seek, access, contribute, and use information; and how and why they demonstrate these behaviors and do what they do. We're collaborating with librarians to shape their services around a set of expectations that have been influenced by consumer technologies and modern research and learning environments. By providing the library community with behavioral evidence about individuals' perceptions, habits, and requirements, we can ensure that the design of future library services is all about the user. Our efforts are amplified by strategic partnerships and focus in these two areas:

[Overview](#)
[All Theme Projects](#)
[Recent Reports](#)


Embedding the library in community workflows

Understanding the needs of current and potential users, characterizing and evaluating the digital services libraries provide them, and proposing changes that will deliver library services where people do their work.

Recent work:

[Shaping the Library to the Life of the User: Adapting, Empowering, Partnering, Engaging](#)
[The Library in the Life of the User: Engaging with People Where They Live and Learn](#)
[E-Research and Data: Opportunities for Library Engagement](#)


Engaging individuals in context

Understanding what motivates individuals to engage in information environments, defining the expectations researchers have in these environments, and proposing library responses to connect them to library services.

Recent work:

[The Many Faces of Digital Visitors and Residents: Facets of Online Engagement](#)

Some Initial Questions

1. What is your definition of assessment?
2. What comes to mind when you hear the term “assessment”?
3. What benefits do you see for assessment?
4. What are your concerns?

Why Assessment?

- Answers questions:
 - What do users/stakeholders want & need?
 - How can services/programs better meet needs?
 - Is what we do working?
 - Could we do better?
 - What are problem areas?
- Traditional stats don't tell whole story

Importance of Assessment

“Librarians are increasingly called upon to document and articulate the value of academic and research libraries and their contribution to institutional mission and goals.”

(ACRL Value of Academic Libraries, 2010, p. 6)

Steps in Assessment Process

1. Why?
 - Identify purpose
2. Who?
 - Identify team
3. How?
 - Choose model/approach/method
4. Commit!
 - Training/planning

Outcomes Assessment Basics

Outcomes: “The ways in which library users are changed as a result of their contact with the library’s resources and programs.”

(ALA/ACRL. 1998)

“Libraries cannot demonstrate institutional value to maximum effect until they define outcomes of institutional relevance and then measure the degree to which they attain them.”

(Kaufman & Watstein, 2008, p. 227)

ALA/ACRL. (1998). [Task Force on Academic Library Outcomes Assessment Report](#).

Kaufman, P., & Watstein, S. B. (2008). Library Value (Return on Investment, ROI) and the Challenge of Placing a Value on Public Services. *Reference Services Review*, 36(3), 226-231.

Outputs & Inputs

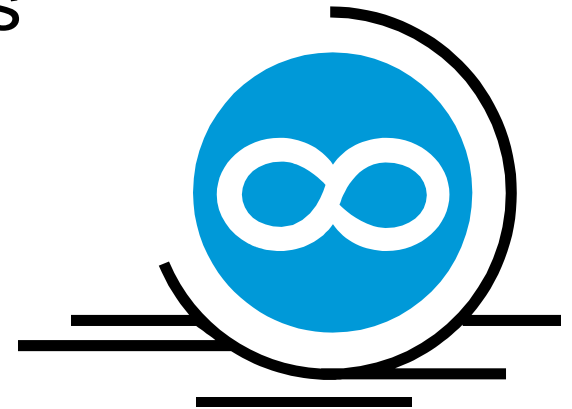
- Outputs
 - Quantify the work done
 - Don't relate factors to overall effectiveness
- Inputs
 - Raw materials
 - Measured against standards
 - Insufficient for overall assessment

Principles for Applying Outcomes Assessment

- Center on users
- Assess changes in service/resources use
- Relate to inputs - identify “best practices”
- Use variety of methods to corroborate conclusions
- Choose small number of outcomes
- Need not address every aspect of service
- Adopt continuous process

What We Know About Assessment

- Ongoing process to understand & improve initiatives
- Librarians are busy with day-to-day work & assessment can become another burden
- Can build on what your library has already done



Leveraging What You Know and Filling in the Gaps



Kara Reuter

Digital Library Manager,
Worthington Libraries (OH)

Informal assessment



Anecdotes
Casual observation
Majority of one

*Fine for certain
circumstances...*

[“Suggestion Box”](#) by [John Pavelka](#), is licensed under [CC BY 2.0](#)

Formal assessment



Data driven
Evidence based
Accepted methods
Recognized as rigorous
Generalizable

[“Lego Alien DNA extractor diorama”](#) by [Paul Hartzog](#), is licensed under [CC BY-SA 2.0](#)

Goal of assessment



Understand a phenomenon
Build meaning
Take a snapshot
Tell a story

“[building blocks](#)” by [Elisa Maser](#) is licensed under [CC BY 2.0](#)

Process

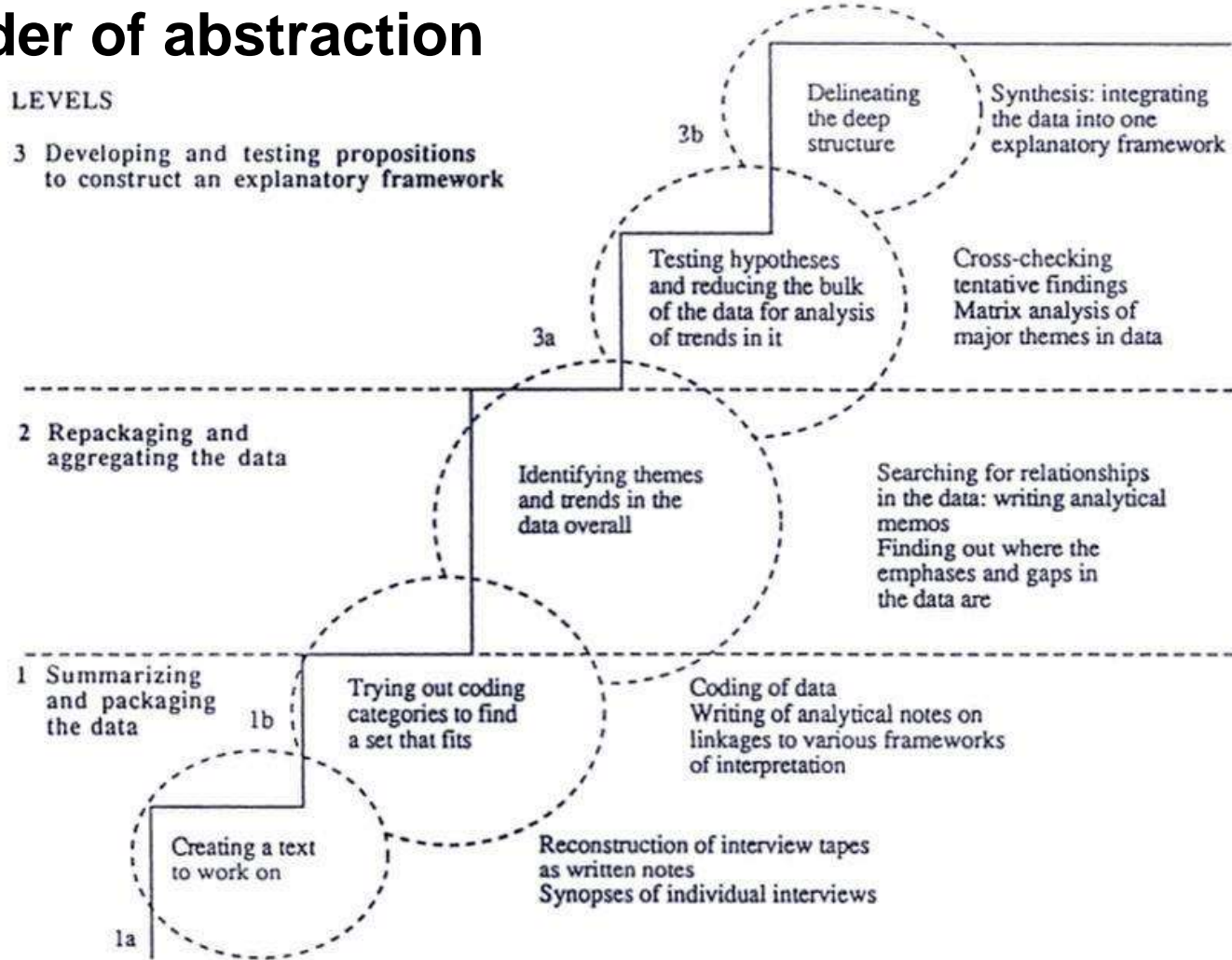


1. Define the problem
2. Environmental scanning
3. Prepare the plan
4. Collect data
5. Analyze data
6. Interpret and report

“Steps” by [Phil Whitehouse](#) is licensed under [CC BY 2.0](#) Valparaíso, Chile

Process

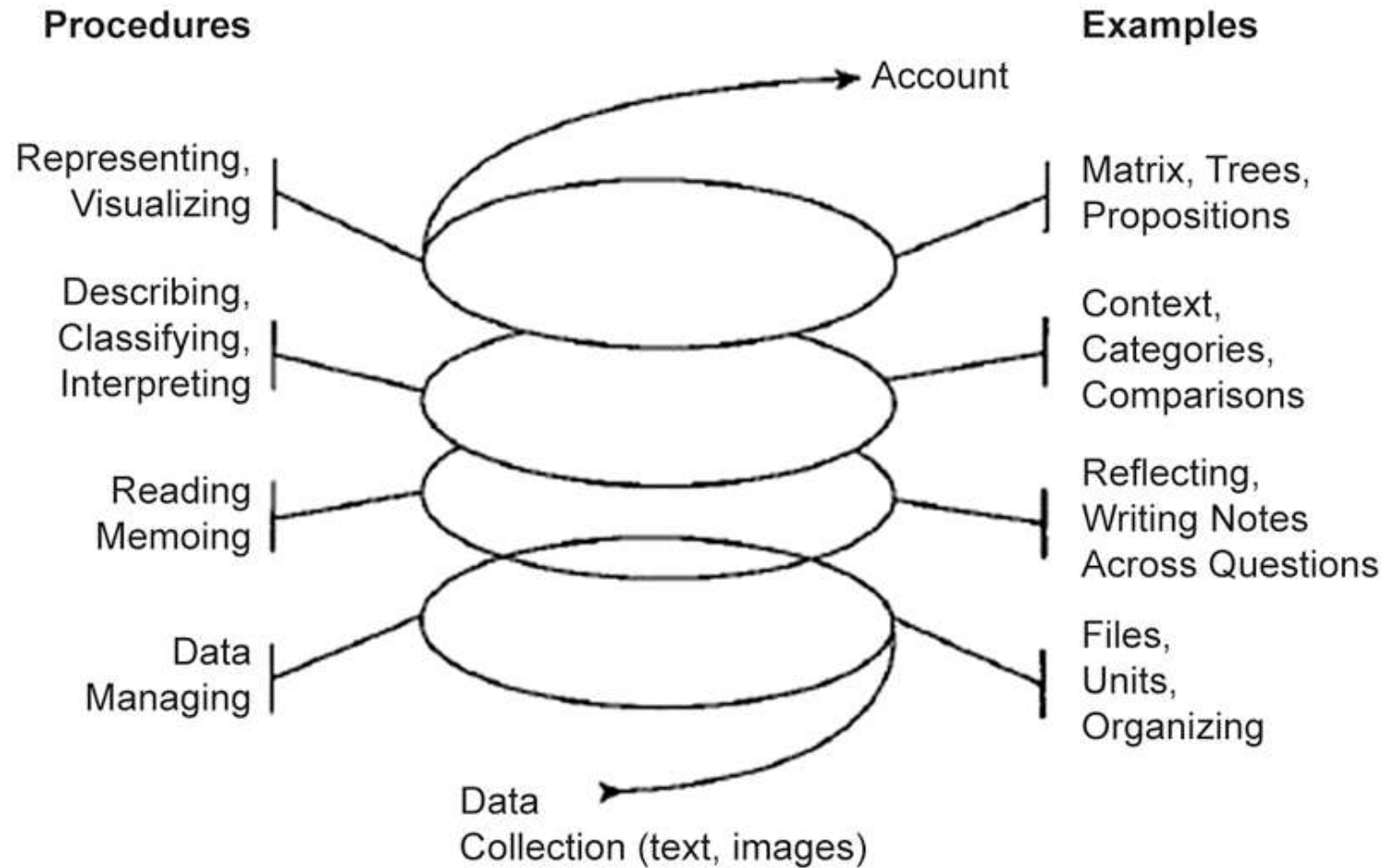
Ladder of abstraction



Carney, T. F. (1990). "The Ladder of Analytical Abstraction." In Miles, M. B. & Huberman, A. M. (1994). *Qualitative Data Analysis: An Expanded Sourcebook* (2nd ed.). Thousand Oaks, CA: Sage. [p. 92]

Process

Data analysis spiral



Creswell, J. W. (1998). *Qualitative Inquiry and Research Design: Choosing Among Five Traditions*. Thousand Oaks, CA: Sage. [p. 143]

Define the problem



User in their context
Community perspective
Ask the right question(s)

“[FOCUS](#)” by [Iain Farrell](#) is licensed under [CC BY-ND 2.0](#)
Sachuest Point National Wildlife Refuge, Rhode Island

Define the problem

User in context



“Family Is Looking Up” by [Troy Tolley](#) is licensed under [CC BY-ND 2.0](#) Peru, Indiana

Define the problem

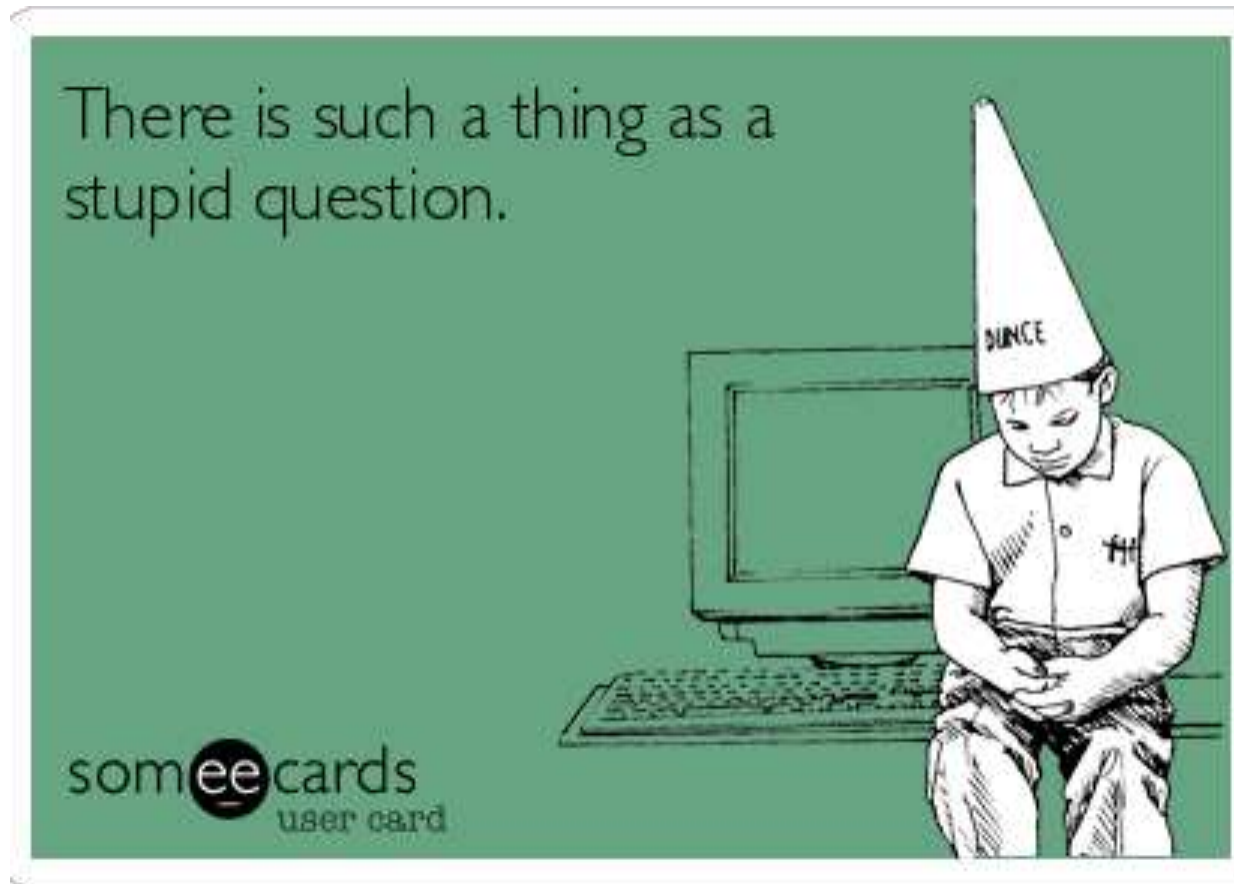
Community perspective



“Community” by [Rebecca Siegel](#) is licensed under [CC BY 2.0](#)

Define the problem

Ask the right question(s)



Kara Reuter, There is such a thing as a stupid question <https://www.sومeecards.com/usercards> [now defunct]

Environmental scanning



Existing data sources
Other research

“[newspaper reading](#)” by [balu](#) is licensed under [CC BY 2.0](#)

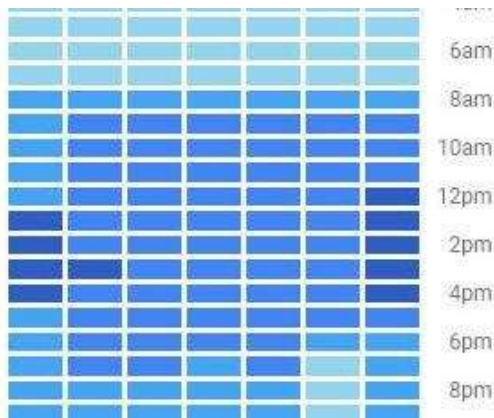
Environmental scanning

Existing data sources

Time	Topic	Source	Notes	Score
10:00-11:00	Health	Local Health Authority	Health check-up	60
11:00-12:00	Education	Local Education Authority	Meeting with teachers	65
12:00-13:00	Environment	Local Council	Meeting with councillors	70
13:00-14:00	Business	Local Chamber of Commerce	Meeting with business leaders	75
14:00-15:00	Arts & Culture	Local Arts Centre	Meeting with artists	80
15:00-16:00	Transport	Local Transport Authority	Meeting with transport planners	85
16:00-17:00	Community	Local Community Centre	Meeting with community members	90
17:00-18:00	Finance	Local Finance Authority	Meeting with finance experts	95
18:00-19:00	Technology	Local Technology Hub	Meeting with tech experts	100

We had to say No List			
Topic	Reason	Score	Notes
Health	Not enough funding	60	Health check-up
Education	Not enough teachers	65	Meeting with teachers
Environment	Not enough funding	70	Meeting with councillors
Business	Not enough funding	75	Meeting with business leaders
Arts & Culture	Not enough funding	80	Meeting with artists
Transport	Not enough funding	85	Meeting with transport planners
Community	Not enough funding	90	Meeting with community members
Finance	Not enough funding	95	Meeting with finance experts
Technology	Not enough funding	100	Meeting with tech experts

View Ongoing Events				
Monday	Tuesday	Wednesday	Thursday	Friday
10:00-11:00	10:00-11:00	10:00-11:00	10:00-11:00	10:00-11:00
11:00-12:00	11:00-12:00	11:00-12:00	11:00-12:00	11:00-12:00
12:00-13:00	12:00-13:00	12:00-13:00	12:00-13:00	12:00-13:00
13:00-14:00	13:00-14:00	13:00-14:00	13:00-14:00	13:00-14:00
14:00-15:00	14:00-15:00	14:00-15:00	14:00-15:00	14:00-15:00
15:00-16:00	15:00-16:00	15:00-16:00	15:00-16:00	15:00-16:00
16:00-17:00	16:00-17:00	16:00-17:00	16:00-17:00	16:00-17:00
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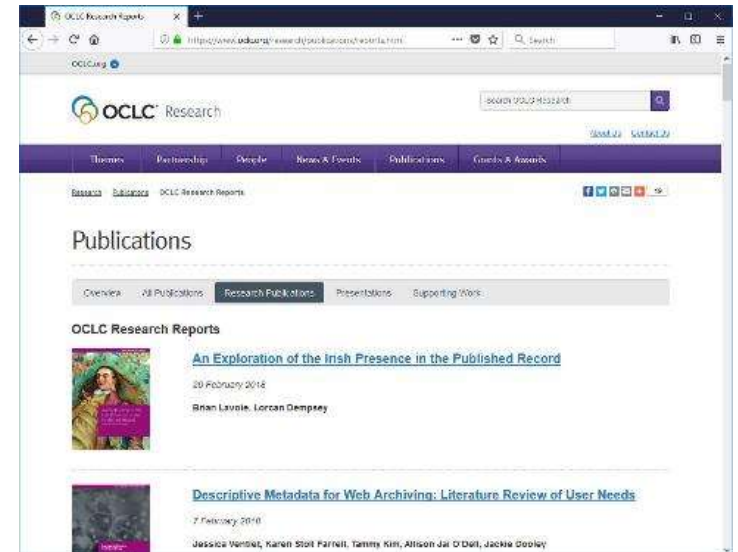
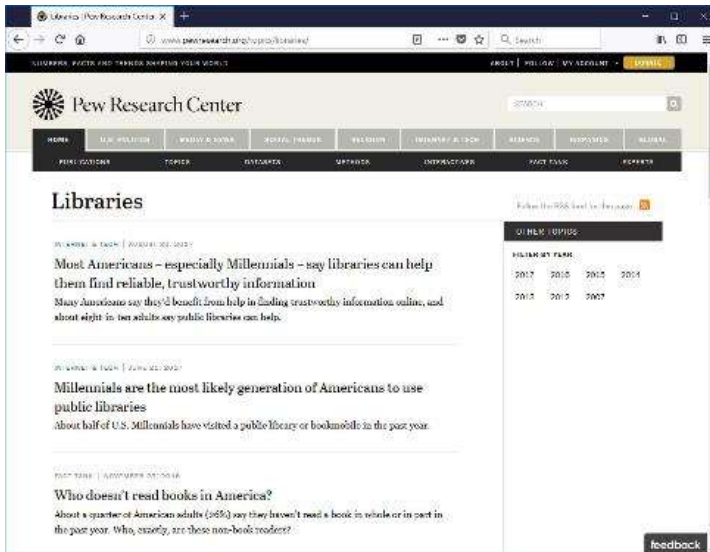


General Interests		
Arts & Entertainment 2.6x	Automotive 2.0x	Business 3.0x
Education 3.2x	Environment 2.7x	Family & Parenting 2.2x
Health & Fitness 2.4x	Hobbies & Interests 2.4x	Home & Garden 2.7x
Personal Finance 3.1x	Pets 2.7x	Real Estate 3.8x



Environmental scanning

Other research



- Pew Research Center
- IMLS Public Libraries Survey
- PLA Public Library Data Service

- OCLC Reports
- ACRL White Papers and Reports
- NCES Library Statistics Program

Prepare the plan



What kind of conclusion do you want to come to?

How will you analyze the data?

What data will you collect?

What question(s) will you ask?

“End” by [Eric Fischer](#) is licensed under [CC BY 2.0](#) San Francisco, California

What could go wrong?



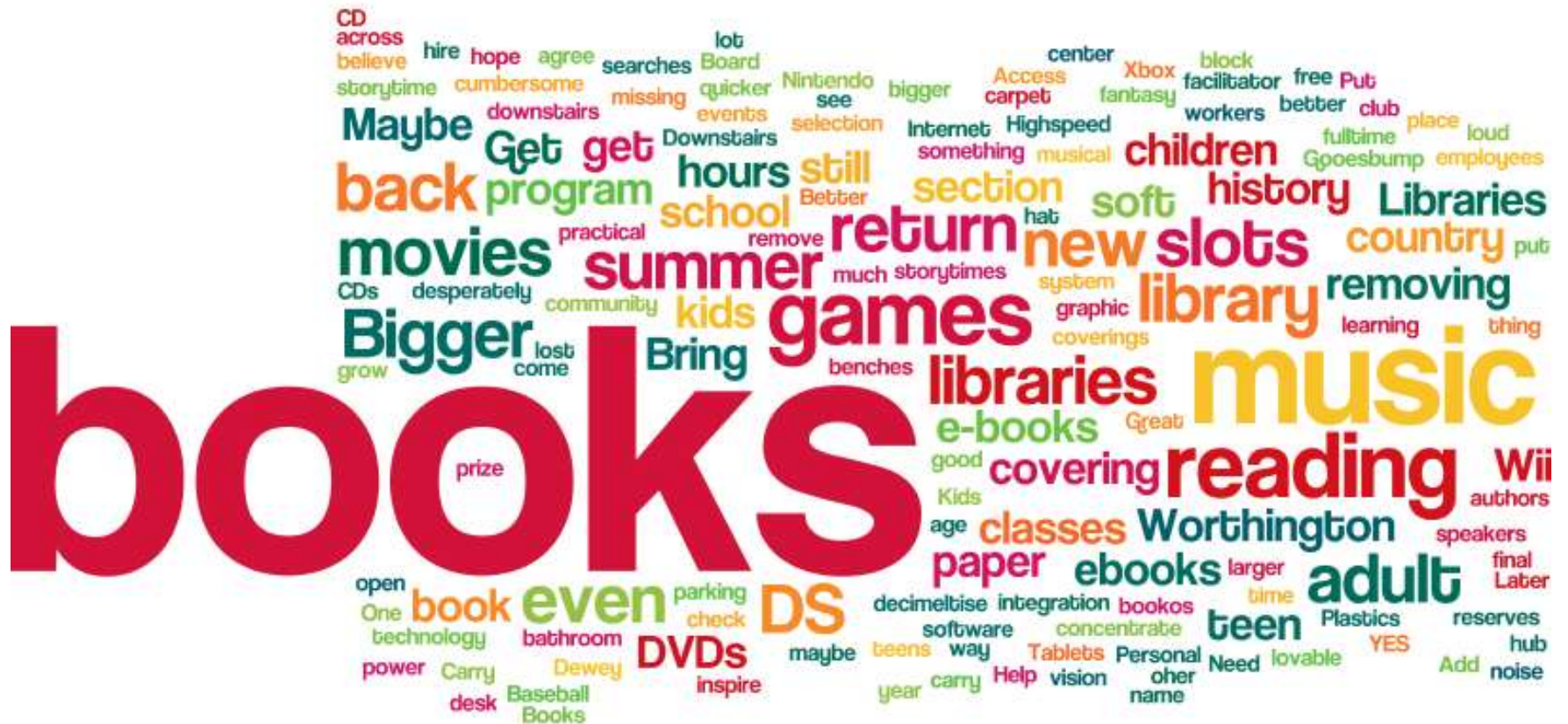
"What went wrong??" by [Jerry McFarland](#), Licensed under [CC BY-NC 2.0](#)

The question

What's your
vision for the
library's future?

The data

What's your vision for the library's future?



Analysis

What's your vision for the library's future?

- **Collection/materials**
- **Technology**
- **Facilities**
- **Programming**

Conclusion

What's your vision for the library's future?

People envisioned more of what the library already does.

We can fix this!



“The Tool Box” by [Tim Green](#) is licensed under [CC BY 2.0](#)
Otley, West Yorkshire, England

The question

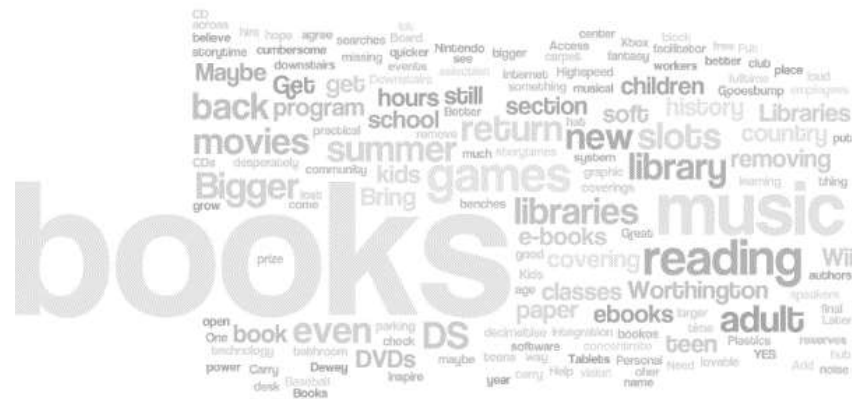
What's your
vision for the
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One thing that
would make
my life better...

The data

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Analysis

What's your vision for the library's future?

- Collection/materials
- Technology
- Facilities
- Programming

One thing that would make my life better...

- Freedom
 - Time, Money
- Affection
 - Pets, Family
- Food
- Fantasy

Conclusion

What's your vision
for the library's future?

People envisioned more of
what the library already
does.

One thing that would
make my life better...

People long for more **freedom**
in their lives and seek **warmth**
and affection in their
relationships. They are both
practically-minded, concerning
themselves with **food and**
diet, but also **whimsical**,
wishing for magical or
fantastical scenarios.

Impacts and Outcomes

Affection



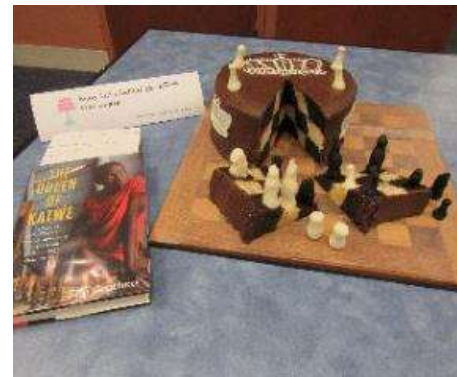
Freedom



Fantasy



Food



Photos by Worthington Libraries, used with permission

Thank you!

Questions and Discussion

#libdata4impact

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Bringing together research and practice
of creating assessments that provide
need for an effective assessment to
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Reflections on Informal Assessment

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Assessment tools/data collection methods

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- ☐ personnel
- ☐ scholarly communications
- ☐ other:

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Priority:

Meaningful data:

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